



Business Meeting #2 10/30/25 3pm

Where we are – Where we're going

One District. One Goal. Every Child.



Roll Call

| Name | Officer or Representative Position | Role | Email Address | | |
|-------------------------------|--|---------------------|----------------------------------|--|--|
| Stacey Perot | | Principal | stacey.perot@atlanta.k12.ga.us | | |
| Cimona Hinton Dirickson | Chairperson | Parent/Guardian | chinton@cau.edu | | |
| Elizabeth Zielinski | | Parent/Guardian | egzielinski@gmail.com | | |
| Ann Mintman | Vice Chairperson | Parent/Guardian | ann.mintman@gmail.com | | |
| Jennifer Moore | | Instructional Staff | Jennifer.Moore@atlanta.k12.ga.us | | |
| Prissy Stewart | | Instructional Staff | pristewart@atlanta.k12.ga.us | | |
| Delrio Carter | | Instructional Staff | ccarter@atlanta.k12.ga.us | | |
| Laquisha Smith | | Community Member | LaquishaRena@icloud.com | | |
| Kelsey Bunker | Cluster Advisory Representative | Community Member | Kelsey.Bunker@atlanta.k12.ga.us | | |
| Javier Irizzary | Secretary | Swing Seat | jirizzary.uprm@gmail.com | | |



Agenda



Meeting Agenda

SARAH SMITH

Date: Thursday, October 30, 2025

Time: 3:00PM

Public Viewing Link: https://www.youtube.com/@sarahsmithgoteam8171
Submit to participate in Public Comment via Google Form by 10/29 at 3pm
Physical Location: SRS Intermediate Media Center

- Call to Order
- II. Roll Call; Establish Quorum
- III. Action Items
 - a. Approval of Agenda
 - b. Approval of Previous Minutes
- IV. Discussion Items
 - a. Share access 2025 data carryover from last meeting
 - 2025-2030 Strategic Plan Development
- V. Information Items
 - a. Principal's Report
 - b. APS Forward 2040 Comprehensive Long-Range Facilities Plan Update
 - c. Cluster Advisory Sharing
- Announcements
- II. Public Comment
- VIII. Adjournment



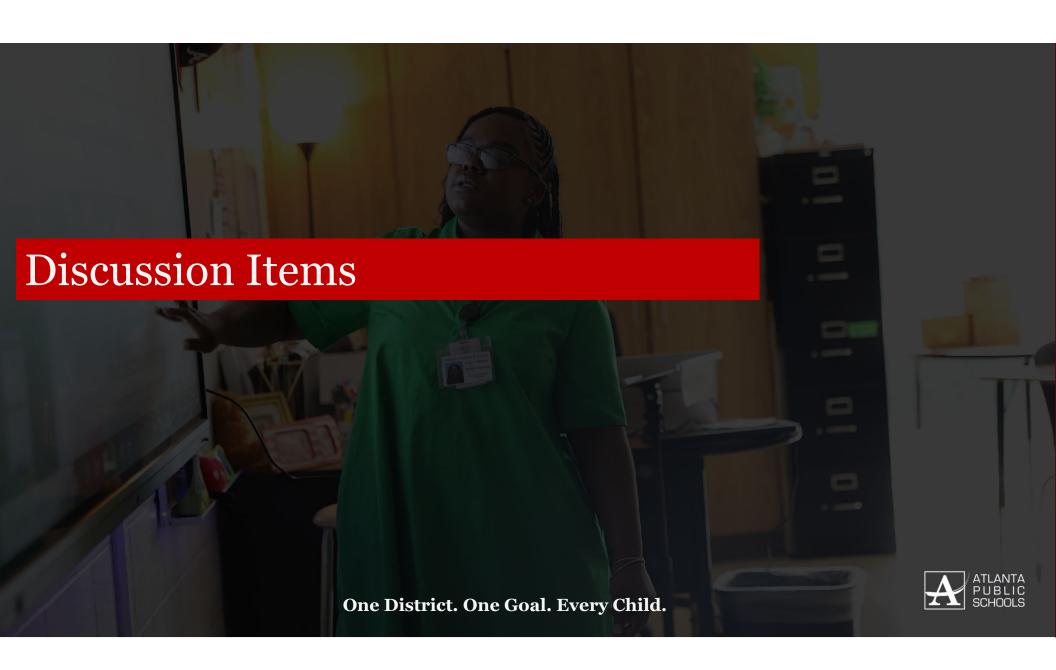


Action Items

- 1.Approval of Agenda
- 2. Approval of Previous Minutes

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GMAS ELA added Student Groups

Hispanic & Economically Disadvantaged



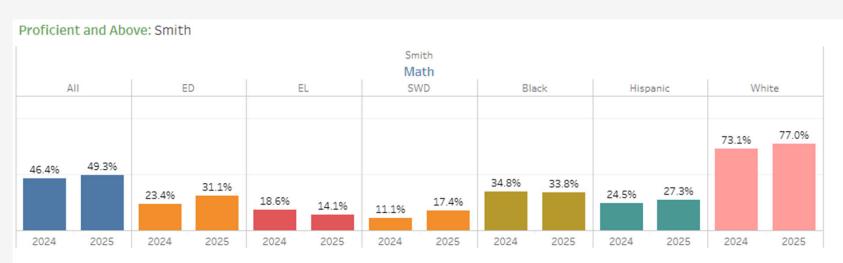
Developing and Above: Smith



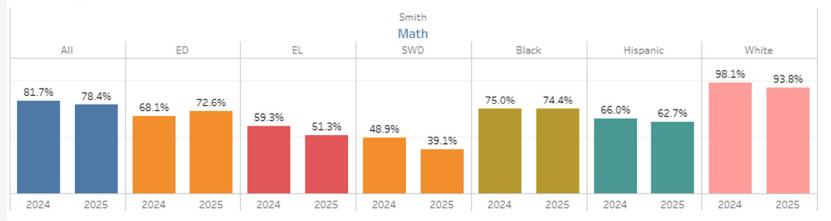


GMAS Math added Student Groups

Hispanic & Economically Disadvantaged

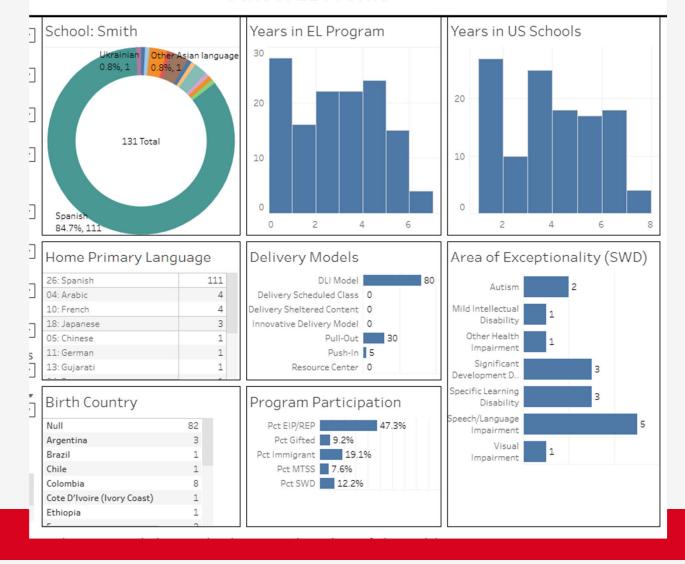


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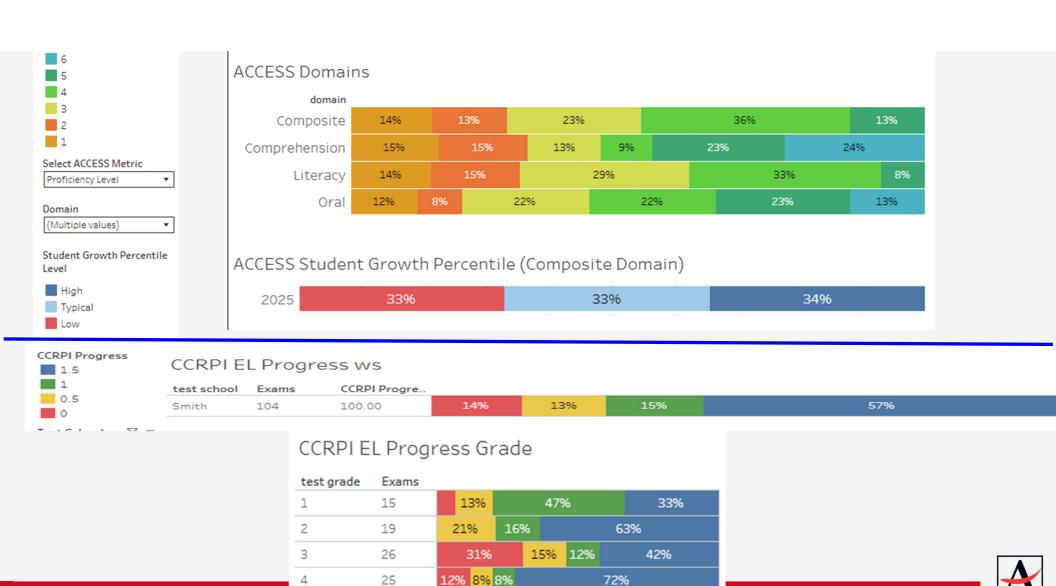




School EL Profile







72%

68%

25

19

16% 11%

5

2025-2030 School Strategic Plan Development





We are Atlanta's Public School System

To educate and empower Atlanta's students to shape the future

Focus Areas

- 1. We Are Strengthening Our Instructional Core
- 2. We Are Caring for Every Child
- 3. We Are Sparking Student Curiosity
- 4. Our Strength Is Our Team
- 5. Our Responsibility Is Shared
- 6. Our System Is Efficient and Effective



A COMMUNITY OF BELIEVERS GETTING BACK TO RASICS

Our Strength is Our Team

Atlanta's students will have effective and engaged teachers, leaders, and staff.

- Increase concentration of highly-effective teachers and leaders
- > Prioritize engagement and retention for staff
- Grow and promote strong teachers, leaders, and staff

Our Responsibility Is Shared

Atlanta's students will have supportive families, communities, and partners.

- > Build meaningful partnerships
- > Expand Atlanta Partners for Education (APFE) impact
- Increase access and engagement for families and communities

Our System Is Efficient & Effective

Atlanta's students will have the schools and resources they need to succeed.

- Maximize facility usage for the student and community good
- ➤ Leverage data to drive strategic financial investments
- Implement sustainability initiatives

We Are Strengthe Atlanta's students wi targeted support.

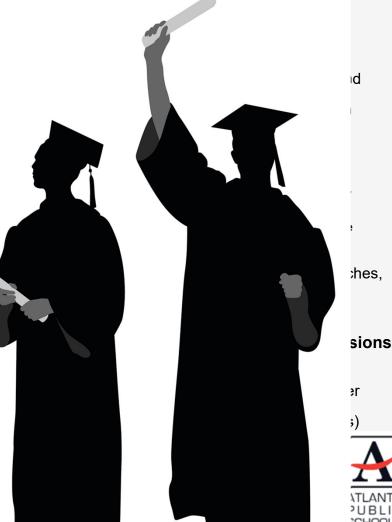
- Implement high-qu professional learning
- ➤ Target resources to learners, economic
- > Accelerate early le

We Are Caring Fo Atlanta's students wi unique needs.

- Expand strategies discipline
- > Implement system
- Increase student a counselors)

We Are Sparking Statements will and interests.

- Promote robust art
- Expand access to programs and path
- ➤ Explore specialized



Goals and Key Performance Indicators



Focus Area:

We Are Caring For Every Child

Actual (2025)

Light pink: 2024

Target (2030)

| | Absenteeism | |
|-------|---|-----|
| 68.8% | % of students who are not chronically absent* | 80% |
| | Sense of Belonging | |
| 60% | % students who feel a sense of belonging* | 75% |
| | Discipline: All Students | |
| 89.6% | % of all students without suspensions (OSS) * | 95% |
| | Discipline: Students with Disabilities | |
| | % of Students with Disabilities students without suspensions | |
| 83.5% | (OSS)* | 95% |
| | Discipline: Black Students | |
| 86.4% | % of Black students without suspensions (OSS)* | 95% |
| | Student-Staff Relationships | |
| | % of students feeling comfortable going to most or all of the | |
| 56% | adults in the school for help* | 75% |
| | Student Success Plans | |
| 0% | % of students with individual success plans | 90% |
| | School Climate | |
| 19% | % of schools with 4 or 5 star climate rating* | 50% |

^{*} Includes Charter and Partner Schools







Actions

What is our purpose? What do we do?

What is our picture of the future?

What results do we want to satisfy our stakeholder needs?

What are the main focus areas ("Pillars of Excellence") of our WOrk?

What continuous improvement activities are needed to get results?

How will we evaluate performance to know if we are achieving the results we want?

What high-leverage strategies will lead to the desired results?

Who will do what by when?

We are educating and empowering Atlanta's students to shape the future.

- 1. Literacy
- 2. Numeracy
- 3. College & Career Readiness

We are Caring for Every Child (example)

Expand strategies that reduce chronic absenteeism (example)

% of students who are not chronically absent *(example)*

Implement Multi-Tiered Systems of Support (MTSS) (example)

Monthly, provide consistent communication with all families on the importance of attendance and supports available *(example)*



Management

GO Team Focus (Governance)



Mission |

Vision

Strategic Goals

Focus Areas

Objectives

What is our purpose? What do we do?

What is our picture of the future?

What results do we want to satisfy our stakeholder needs?

What are the <u>main focus</u> areas ("Pillars of Excellence") of our WOrk?

What continuous improvement activities are needed to get results?



School Strategic Planning Overview

Purpose

To cascade the district strategic plan to the school level, while grounding our focus in the school's Continuous Improvement Plan. This will create alignment, reduce confusion, and simplify our efforts.

Timeline

Our school's 2030 Strategic Goals and Objectives should be **updated**, **approved and ranked by January 2026**. Schools will focus on the strategies as part of FY27 Budget and Continuous Improvement Plan processes.

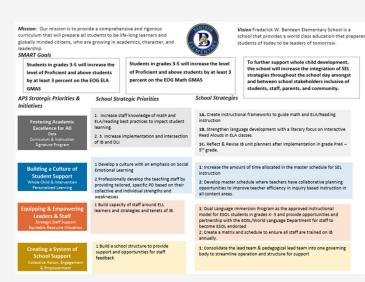


Three Key Resources to Review

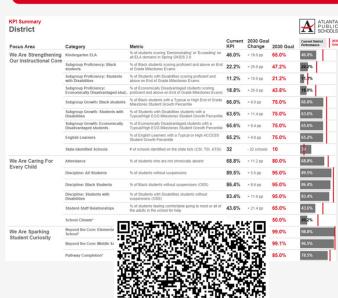


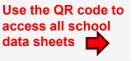


School Data Sheet
https://tinyurl.com/SchoolDataSheets



- By the end of the 2025 2026 school year, Benteen will increase the CCRPI Attendance by at least 6.6% points from 83.4% to 90%.
- 2. By the end of the 2025 2026 school years, Benteen will increase the percent of students scoring proficient and above on the GMAS assessments in math by 5%, from 35% to 40%. Benteen will decrease the percent of students scoring beginning on the GMAS assessment in math by 3%, from 38 to 35%.
- By the end of the 2025 2026 school year, Benteen will increase the CCRPI Attendance by at least 6.6% points from 83.4% to 90%.







School Strategic Planning Process

- 1 Review Data
- 2 Align Mission/Vision/Purpose
- **2** Confirm 2030 Goals
 - Create CIP Goals to 2030
 - Identify Additional Goals
- ✓ Identify 2025-2030 Strategic Objectives
 - Reflect on 2020-2025 Strategic Plan
 - Review and Discuss Additional Objectives Going Forward
- 5 Approve Your Strategic Plan & Rank Your Strategic Objectives for FY27

Sample GO Team Business Meeting Cadence

Business Meeting 1:

Review Data (MAP, GMAS, Graduation Rate, CCRPI, etc.)

Business Meeting 2:

- Review Data (School KPIs)
- Align Mission/Vision/ Purpose
- Confirm 2030 Goals

Business Meeting 3:

Identify 2025-2030 Strategic Objectives

Business Meeting 4 (Budget Allocation):

Confirm & Prioritize Your Strategic Plan



Today's Focus:

School Strategic Planning Process: Steps 1, 2, and 3

- 1 Review Data
- 2 Align Mission/Vision/Purpose
- Confirm 2030 Goals
 - Create CIP Goals to 2030
 - Identify Additional Goals
- 4 Identify 2025-2030 Strategic Objectives
 - Reflect on 2020-2025 Strategic Plan
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Sample GO Team Business Meeting Cadence

Business Meeting 1:

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Business Meeting 2:

- Review Data (School KPIs)
- Align Mission/Vision/ Purpose
- Confirm 2030 Goals

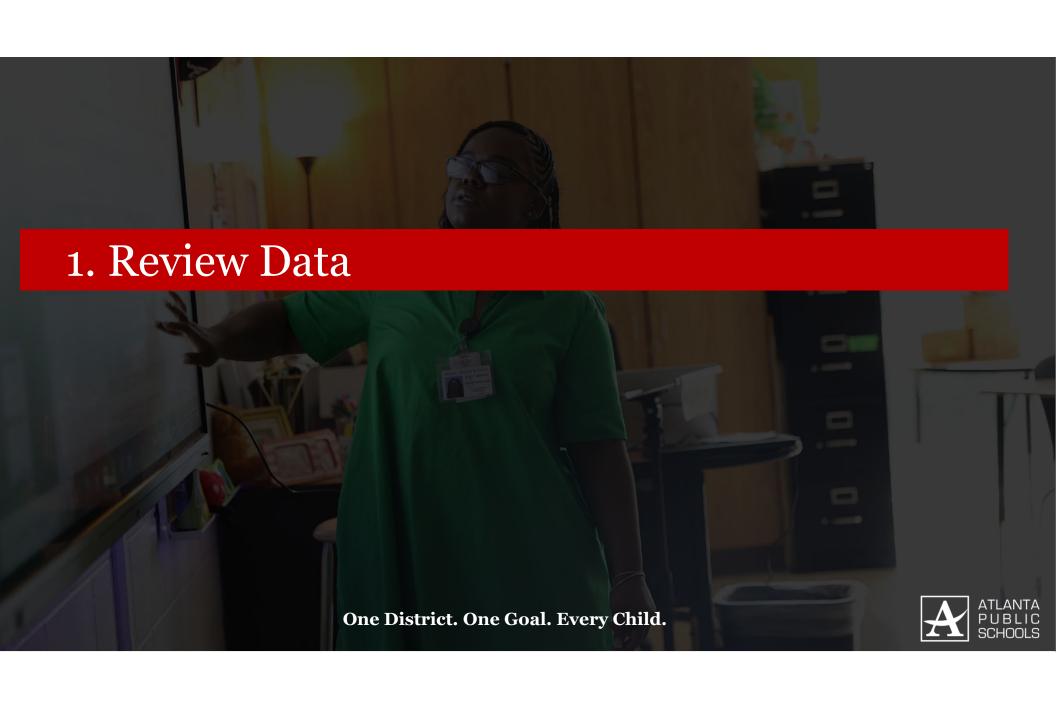
Business Meeting 3:

Identify 2025-2030 Strategic Objectives

Business Meeting 4 (Budget Allocation):

 Approve Your Strategic Plan & Rank Your Strategic Objectives for FY27





Guiding Questions for the GO Team to Discuss:

- What do you notice?
- What are your wonderings?
- Are you on track?
- Are there specific sub-group performance gaps?
- Outside of the "Instructional Core," what could be a focus area?

KPI Summary

Sarah Rawson Smith Elementary School



| Focus Area | Category | Metric | Current KPI | 2030 Goal Change | 2030 Goal | Current District Performance | 2030 Goal |
|--|--|---|----------------|---------------------|-----------|---------------------------------|--------------|
| District Goals | Literacy | % of 3rd grade students scoring proficient or above in ELA | 52.8% | + 20.5 pp | 73.3% | 52.8% | |
| We Are Strengthening Our Instructional Core | Kindergarten ELA | % of students scoring 'Demonstrating' or 'Exceeding' on all ELA domains in Spring GKIDS 2.0 | 51.6% | + 21.0 pp | 72.6% | 51.6% | Ĺ |
| | Subgroup Proficiency: Black students | % of Black students scoring proficient and above on End of Grade Milestones Exams | 39.3% | + 26.0 pp | 65.3% | 39.3% | |
| | Subgroup Proficiency: Students with Disabilities | % of Students with Disabilities scoring proficient and above on End of Grade Milestones Exams | 14.3% | + 10.0 pp | 24.3% | 14.3% | |
| | Subgroup Proficiency: Economically Disadvantaged students | % of Economically Disadvantaged students scoring proficient and above on End of Grade Milestones Exams | 32.3% | + 26.0 pp | 58.3% | 32.3% | |
| | Subgroup Growth: Black students | % of Black students with a Typical or High End of Grade Milestones Student Growth Percentile | 66.7% | + 10.7 pp | 77.4% | 66.7% | |
| | Subgroup Growth: Students with Disabilities | % of Students with Disabilities students with a Typical/High EOG Milestones Student Growth Percentile | 58.1% | + 10.7 pp | 68.8% | 58.1% | Ľ |
| | Subgroup Growth: Economically Disadvantaged students | % of Economically Disadvantaged students with a Typical/High EOG Milestones Student Growth Percentile | 67.1% | + 10.7 pp | 77.8% | 67.1% | ĺΤ |
| | English Learners | % of English Learners with a Typical or High ACCESS Student Growth Percentile | 72.1% | + 10.7 pp | 82.8% | 72.1% | |
| We Are Caring For Every Child | Attendance | % of students who are not chronically absent | 88.0% | + 6.0 pp | 94.0% | 88.0% | |
| | Discipline: All Students | % of students without suspensions | 99.3% | - | 99.3% | 99.3% | |
| | Discipline: Black Students | % of Black students without suspensions (OSS) | 98.1% | + 0.4 pp | 98.5% | 98.1% | |
| | Discipline: Students with Disabilities | % of Students with Disabilities students without suspensions (OSS) | 97.0% | + 1.5 pp | 98.5% | 97.0% | |
| | Student-Staff Relationships | % of students feeling comfortable going to most or all of the adults in the school for help | 49.5% | + 21.0 pp | 70.5% | 49.5% | |
| | School Climate* | School climate star rating out of 5 | 2★ | +2★ | 4★ | 2 * | Т |
| We Are Sparking Stu | Beyond the Core: Elementary School* | % of K-5 students meeting the CCRPI Beyond the Core Component requirement | 98.6% | + 0.2 pp | 98.8% | 98.6% | |
| Our Strength is Our Team | Staff Engagement | % of engaged staff | 37.5% | + 15.4 pp | 52.9% | 37.5% | |
| | Teacher Experience | % of teachers with 3 or more years of experience | 79.4% | + 6.5 pp | 85.9% | 79.4% | |
| | Teacher Compensation | Average teacher salary | \$86,967 | + \$13,033 | \$100,000 | \$86,967 | |
| Our Responsibility Is Shared | Family Engagement: Support Student Success | % of favorable responses to "Supporting Student Success" (Family Engagement Survey) | 77.8% | + 7.2 pp | 84.9% | 77.8% | |
| | Family Engagement: Parent Portal | % of Infinite Campus Parent Portal accounts | 79.6% | + 5.4 pp | 85.0% | 79.6% | |
| Our System Is Efficient & Effective | Safety Perception: Grades 3-5 | % of students choosing very safe or extremely safe to location questions (ES) | 60.8% | + 10.0 pp | 70.8% | 60.8% | Г |
| | Enrollment | School meeting K-12 Enrollment Minimums | 809 | _ | 450 | 809 | |

* Data for 2025 has not been released, so 2024 data is being used

School > Smith

Updated 9/26/2025





We are Atlanta's Public School System

To educate and empower Atlanta's students to shape the future

Note:

- Your GO Team will decide
 if they would like to update
 the school mission, vision,
 or purpose statements.
 Use this slide and a
 combination of the next 2
 slides to display your
 school's current mission
 and vision, and lead your
 team in the discussion.
- Potential Activity: Share the current school mission/vision. Ask GO Team members to hold up fingers to indicate their level of satisfaction with the current mission and vision (5=Love it, 0=Strongly Dislike). Proceed with the discussion based on the team's feedback.



Our Vision is an inclusive community where learning is a passion, excellence is achieved, and the whole child is developed.

SMART Goals

By 2025, we will increase from 56% to 65% proficient or above on the Georgia Milestones in Literacy. By 2025, we will increase from 57% to 66% proficient or above on the Georgia Milestones in Numeracy.

By 2025, 100% of our CARE Team Meetings will utilize the 7 Core Components in order to support our students that have social emotional challenges and maintain a suspension rate of less than one percent.

We will implement a series of parent workshops, and fireside chats to increase parent engagement to improve ADA from 93.8% to 96.8 percent by 2025.

APS Strategic Priorities & Initiatives

Fostering Academic Excellence for All Data

Curriculum & Instruction Signature Program

Building a Culture of Student Support

Whole Child & Intervention Personalized Learning

Equipping & Empowering Leaders & Staff

Strategic Staff Support Equitable Resource Allocation

Creating a System of School Support

ective Action, Engagemen & Empowerment

School Strategic Priorities

- Embed a data-driven, multi-tier system of support to improve all subgroup performance in Math and ELA.
- Develop a literate community in which students read and write with clarity and fluency across the curriculum.
- Offer a rigorous curriculum with an enhanced focus on the integration and application of math, science, and technology.
- Create a well-rounded curriculum that develops the whole child by providing more exposure to and appreciation of the Arts and social-emotional learning.
- Cultivate a global learning community that cohesively aligns our school's systems and resources with the IB curriculum and supports our diverse population.
- Implement CARE Team with 100% fidelity utilizing the 7 core components.
- 7. Offer authentic and diverse professional learning experiences and tiered coaching to increase teacher efficacy.
- 8. Create a school-wide culture of high expectations, trust, and strong
- Foster an active and engaged school community that encourages inclusion of all stakeholders.

School Strategies

- 1A. Utilize common assessments (benchmarks, grade level assessments) to foster a cycle of continuous improvement through use of data to guide differentiation of instruction (le enrichment, remediation, intervention).
- Utilize transdisciplinary teaching for integrated, rigorous, and relevant learning through IB Planners and the SRS Programme of Inquiry.
- 2A. Utilize MAP data to develop individual goal setting, monitor progress, and provide feedback to increase student Lexile levels.
- 2B. Develop and implement consistent writing program to address identified areas for growth.
- 3A. Utilize transdisciplinary teaching of the IB units that incorporates math, science, technology and other core subjects.
- 4A. Implement consistent Social Emotional Learning curriculum (SEL) in all grades.
- SA. Cultivate partnerships to support IB supplemental training and implementation (POI development and updates, planner development) in order to implement program with greater fidelity.
- 58. Build community awareness, knowledge and support for IB PYP reauthorization (parent education meetings, update external communications).
- 6A. Form the CARE Team to address the needs of students.
- 68. Meet weekly as recommended to determine the needs of students that require additional support.
- 6C. Assign students that identify as extremely elevated to the social worker, school counselor and SEL teacher for small groups and additional support.
- 7A. Provide targeted professional learning for all teachers to improve transdisciplinary teaching, consistent implementation of school-based programs, co-teaching implementation, and build
- 78. Utilize Professional Learning Community (PLC) model to review curriculum and data in order to enhance teaching and learning for all students.
- Increase the number of teachers holding additional certification (Gifted, ESOL) in collaboration with partner organization and intentional recruitment.
- 7D. Utilize a heavy coaching model where teachers collaborate with the instructional leadership to determine their needs.
- 8A. Implement consistent Social Emotional Learning (SEL) to promote positive school culture.
 8B. Utilize IB Learner Profiles to guide instructional rigor and communication both internally and externally.
- 9A. Enhance internal and external communication through weekly updates, school master calendar, and partnering with PTA to streamline information to families.
- 9B. Utilize the Family Engagement Liaison to provide supplemental supports and transition programming with particular focus on ESOL and Special Education families and students.
- 9C. Host parent workshops to share resources and services offered at the school.

Mission and Vision Alignment:

WHO WE ARE...

We are *Atlanta's* Public School System

WHY WE EXIST...

To educate and empower Atlanta's students to shape the future

Guiding Question: Does our current school mission and vision align with these statements?

Sarah Smith Elementary

Sarah R. Smith Elementary School's Mission is to promote a safe, nurturing environment grounded in a relevant, comprehensive curriculum. With a commitment to excellence, our staff will ensure that all students become critical thinkers, life-long learners, and responsible citizens in a global community. Our Vision is an inclusive community where learning is a passion, excellence is achieved, and the whole child is developed.

SMART Goals



Sarah Smith Elementary School > Our School > About Us > Mission/Vision Statement

MISSION/VISION STATEMENT

VISION

Our Vision is an inclusive community where learning is a passion, excellence is achieved, and the whole child is developed.

MISSION

Our Mission is to promote a safe, nurturing environment grounded in a relevant, comprehensive curriculum. With a commitment to excellence, our staff will ensure that all students become critical thinkers, life-long learners, and responsible citizens in a global community.



We are

Sarah Smith

To create an inclusive community where learning is a passion, excellence is achieved (for all) and the whole child is developed.

Note:

- Your GO Team will decide
 if they would like to update
 the school mission, vision,
 or purpose statements.
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 combination of the next 2
 slides to display your
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Proposed Updates to School Mission and Vision:

Enter proposed changes to the school mission and vision here based on the GO Team's discussion.







Continuous Improvement Goals (Sarah Smith)

By the end of the 2025-2026 school year, the 3rd-5th grade students will increase scoring proficient or above from 53.1 % (SY24-25) to 59% (SY25-26) on the spring 2026 EOG in English Language Arts. By the end of the 2025-2026 school year, the 3rd-5th grade students will increase scoring proficient or above from 49.3% (SY24-25) to 55% (SY25-26) on the spring 2026 EOG in Math. Sarah Smith will improve our Georgia School Climate rating from a 2/5 stars to 3/5 stars by improving student attendance and student self management skills during the 2025-2026 school year.

GOAL from our KPIs discussion- see next slides

2030 Strategic Plan Goals (Example)

By 2030, the 3rd-5th grade students will increase scoring proficient or above from 53.1 % (SY24-25) to 73.1% on the spring 2030 EOG in English Language Arts.

By 2030, the 3rd-5th grade students will increase scoring proficient or above from 49.3% (SY24-25) to 70% on the spring 2030 EOG in Math. By 2030, Sarah Smith will improve our Georgia School Climate rating from a 2/5 stars to 4/5 stars by improving student attendance and student self management skills.

Additional Goal (Staff Engagement, Discipline, Teacher Retention, AP Course Enrollment, etc)



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- Implement CARE Team with 100% fidelity utilizing the 7 core components.
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- Create a school-wide culture of high expectations, trust, and strong communication.
- Foster an active and engaged school community that encourages inclusion of all stakeholders.

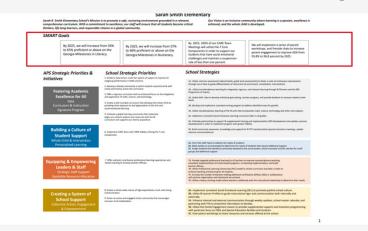
School Strategies

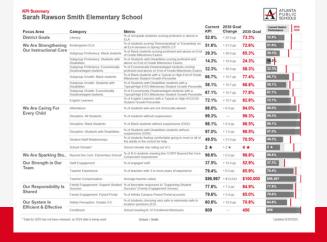
- 1A. Utilize common assessments (benchmarks, grade level assessments) to foster a cycle of continuous improvement through use of data to guide differentiation of instruction (le enrichment, remediation, intervention).
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- 9B. Utilize the Family Engagement Liaison to provide supplemental supports and transition programming with particular focus on ESOL and Special Education families and students.
- 9C. Host parent workshops to share resources and services offered at the school.

Guiding Question: After reviewing our current Strategic Plan and school KPIs, are there any additional goals we would like to include with our 2030 CIP Goals for the 2025-2030 Strategic

Plan? (No more than 1-2 additional goals)

1.Enter any proposed additional goals for the strategic plan that the team identifies here.







Strategic planning will help you fully uncover your available options, set priorities for them, and define the methods to achieve them.

Robert J. Mckain

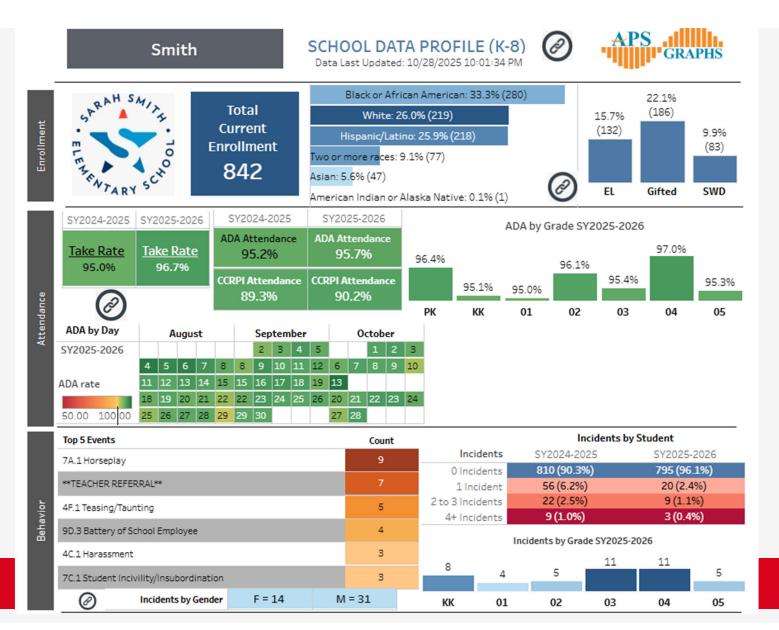


Questions?









Although 96% of students have ZERO behavior referrals added Behavior this time.

BIG AREAS

Racial name calling

Little ones hitting staff & students and running out of class

Rough play at recess



Updates-Gifted

Score expiring the soonest,

1) Talent Development is starting in grades 2-5.

Identified 18 2-5 students Creativity- Fluency, Elaboration, Originality, Flexibility -achievement level >90

Identified 36 2-5 students Mental Ability - Analogous Thinking 80s on previous mental ability test

1) Talent Development for Kinder & 1st starts in January

Whole class TD emphasis on creativity starting in January 3 classes each Wed for +/- 30 minutes over 6 weeks

Picture Completion, Picture Construction. Repeated figures



UPDATES-DLI

DLI Advisory Council Notifications

NEW STAFFING for SPANISH MATH SUPPORTS

CATCHING UP SPANISH PROFICIENCY









APS Forward 2040: Reshaping the Future of Education

Taskforce Meetings

May 8, 2025 - <u>Presentation</u> August 5, 2025 - <u>Presentation</u>

Upcoming Public Meetings

- October 20
- November 10

Virtual – at Noon

In-person at 6PM at CLL (130 Trinity Ave)

Comprehensive Long-Range Facilities Plan

atlantapublicschools.us/APS2040



Facility Investments - Renovate or Rebuild ES

School Repurposing & Investments (Requires ESPLOST Funding)

Smith Intermediate ES - Recommendation

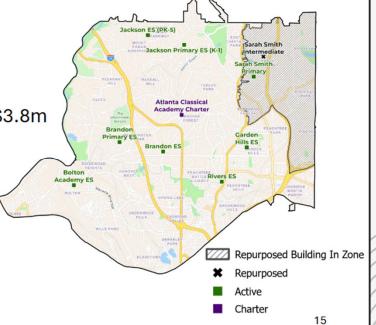
 Renovation/Addition or Rebuild at Smith Primary ES campus as a 900-1,000 seat PK-5 building (no boundary change)

· Smith Intermediate ES repurposed

Operational savings of \$1.5m - \$2m+ annually

Potential deferred maintenance cost avoidance of \$3.8m

Net capacity reduction of 75-175 seats





Questions?





Thankyou



